New Hampshire
Department of
Revenue Administration

2026
MS-636

Proposed Budget
Swanzey

For the period beginning January 1, 2026 and ending December 31, 2026
Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: January 23, 2026

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
W. William Hutwelker, III	Chairman	
James Tempesta	Selectman	
Mark LaBelle	Selectman	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
https://www.proptax.org/

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
https://www.revenue.nh.gov/about-dra/municipal-and-property-division/municipal-bureau

Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026 (Recommended)	Proposed Appropriations for period ending 12/31/2026 (Not Recommended)
General Government						
4130	Executive	06	$313,947	$303,100	$352,580	$0
4140	Election, Registration, and Vital Statistics	06	$115,585	$113,775	$123,913	$0
4150	Financial Administration	06	$274,688	$266,225	$425,867	$0
4152	Property Assessment	06	$103,228	$97,100	$121,539	$0
4153	Legal Expense	06	$98,380	$81,500	$60,000	$0
4155	Personnel Administration	06	$538,953	$689,500	$651,959	$0
4191	Planning and Zoning	06	$236,624	$248,250	$259,461	$0
4194	General Government Buildings	06	$35,524	$33,100	$38,150	$0
4195	Cemeteries	06	$122,583	$124,040	$147,486	$0
4196	Insurance Not Otherwise Allocated	06	$696,981	$749,779	$939,404	$0
4197	Advertising and Regional Associations		$0	$0	$0	$0
4198	Contingency		$0	$0	$0	$0
4199	Other General Government	06	$72,076	$54,900	$48,000	$0
	General Government Subtotal		**$2,608,569**	**$2,761,269**	**$3,168,359**	**$0**
Public Safety						
4210	Police	06	$1,184,789	$1,359,415	$1,345,094	$0
4215	Ambulances	06	$74,290	$75,000	$164,618	$0
4220	Fire	06	$629,698	$721,840	$712,121	$0
4240	Building Inspection		$0	$0	$0	$0
4290	Emergency Management	06	$9,764	$17,400	$18,315	$0
4299	Other Public Safety		$0	$0	$0	$0
	Public Safety Subtotal		**$1,898,541**	**$2,173,655**	**$2,240,148**	**$0**
Airport/Aviation Center						
4301	Airport Administration		$0	$0	$0	$0
4302	Airport Operations		$0	$0	$0	$0
4309	Other Airport		$0	$0	$0	$0
	Airport/Aviation Center Subtotal		**$0**	**$0**	**$0**	**$0**
Highways and Streets						
4311	Highway Administration		$0	$0	$0	$0
4312	Highways and Streets	06	$1,128,945	$1,152,000	$1,155,165	$0
4313	Bridges	06	$16,366	$9,000	$7,000	$0
4316	Street Lighting	06	$8,681	$11,500	$10,500	$0
4319	Other Highway, Streets, and Bridges	06	$5,300	$3,000	$5,500	$0
	Highways and Streets Subtotal		**$1,159,292**	**$1,175,500**	**$1,178,165**	**$0**

Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026 (Recommended)	Proposed Appropriations for period ending 12/31/2026 (Not Recommended)
Sanitation						
4321	Sanitation Administration		$0	$0	$0	$0
4323	Solid Waste Collection		$0	$0	$0	$0
4324	Solid Waste Disposal	06	$526,337	$529,715	$555,211	$0
4325	Solid Waste Facilities Clean-Up		$0	$0	$0	$0
4326	Sewage Collection and Disposal		$0	$0	$0	$0
4329	Other Sanitation		$0	$0	$0	$0
	Sanitation Subtotal		**$526,337**	**$529,715**	**$555,211**	**$0**
Water Distribution and Treatment						
4331	Water Administration		$0	$0	$0	$0
4332	Water Services		$0	$0	$0	$0
4335	Water Treatment		$0	$0	$0	$0
4338	Water Conservation		$0	$0	$0	$0
4339	Other Water		$0	$0	$0	$0
	Water Distribution and Treatment Subtotal		**$0**	**$0**	**$0**	**$0**
Electric						
4351	Electric Administration		$0	$0	$0	$0
4352	Generation		$0	$0	$0	$0
4353	Purchase Costs		$0	$0	$0	$0
4354	Electric Equipment Maintenance		$0	$0	$0	$0
4359	Other Electric Costs		$0	$0	$0	$0
	Electric Subtotal		**$0**	**$0**	**$0**	**$0**
Health						
4411	Health Administration	06	$9,249	$14,600	$15,391	$0
4414	Pest Control		$0	$0	$0	$0
4415	Health Agencies and Hospitals	06	$47,431	$50,400	$49,400	$0
4419	Other Health		$0	$0	$0	$0
	Health Subtotal		**$56,680**	**$65,000**	**$64,791**	**$0**
Welfare						
4441	Welfare Administration	06	$266,614	$280,000	$207,500	$0
4442	Direct Assistance		$0	$0	$0	$0
4444	Intergovernmental Welfare Payments		$0	$0	$0	$0
4445	Vendor Payments		$0	$0	$0	$0
4449	Other Welfare	06	$0	$0	$27,242	$0
	Welfare Subtotal		**$266,614**	**$280,000**	**$234,742**	**$0**

Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026 (Recommended)	Proposed Appropriations for period ending 12/31/2026 (Not Recommended)
Culture and Recreation						
4520	Parks and Recreation	06	$131,567	$132,575	$136,567	$0
4550	Library	06	$218,282	$232,600	$245,737	$0
4583	Patriotic Purposes	06	$10,968	$8,950	$10,000	$0
4589	Other Culture and Recreation	06	$9,250	$10,000	$10,000	$0
	Culture and Recreation Subtotal		**$370,067**	**$384,125**	**$402,304**	**$0**
Conservation and Development						
4611	Conservation Administation	06	$0	$2,000	$2,000	$0
4612	Purchase of Natural Resources		$0	$0	$0	$0
4619	Other Conservation	06	$7,722	$7,400	$6,786	$0
4631	Redevelopment and Housing Administration		$0	$0	$0	$0
4632	Other Redevelopment and Housing		$0	$0	$0	$0
4651	Economic Development Administration		$0	$0	$0	$0
4652	Economic Development	06	$2,400	$11,000	$705	$0
4659	Other Economic Development	06	$300	$1,500	$1,500	$0
	Conservation and Development Subtotal		**$10,422**	**$21,900**	**$10,991**	**$0**
Debt Service						
4711	Principal - Long Term Bonds, Notes, and Other Debt	06	$254,335	$254,310	$303,259	$0
4721	Interest - Long Term Bonds, Notes, and Other Debt	06	$117,515	$117,518	$205,305	$0
4723	Interest on Tax and Revenue Anticipation Notes		$0	$0	$0	$0
4790	Other Debt Service Charges		$0	$0	$0	$0
	Debt Service Subtotal		**$371,850**	**$371,828**	**$508,564**	**$0**
Capital Outlay						
4901	Land		$0	$0	$0	$0
4902	Machinery, Vehicles, and Equipment		$0	$0	$0	$0
4903	Buildings		$0	$0	$0	$0
4909	Improvements Other than Buildings		$0	$0	$0	$0
	Capital Outlay Subtotal		**$0**	**$0**	**$0**	**$0**

Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026 (Recommended)	Proposed Appropriations for period ending 12/31/2026 (Not Recommended)
Operating Transfers Out						
4911	To Revolving Funds		$0	$0	$0	$0
4912	To Special Revenue Funds		$0	$0	$0	$0
4913	To Capital Projects Funds		$0	$0	$0	$0
4914A	To Airport Proprietary Fund		$0	$0	$0	$0
4914E	To Electric Proprietary Fund		$0	$0	$0	$0
4914O	To Other Proprietary Fund		$37,087	$36,950	$0	$0
4914S	To Sewer Proprietary Fund	06	$511,966	$570,058	$575,761	$0
4914W	To Water Proprietary Fund		$0	$0	$0	$0
4918	To Non-Expendable Trust Funds		$0	$0	$0	$0
4919	To Fiduciary Funds		$0	$0	$0	$0
	Operating Transfers Out Subtotal		**$549,053**	**$607,008**	**$575,761**	**$0**
	Total Operating Budget Appropriations				**$8,939,036**	**$0**

Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026 (Recommended)	(Not Recommended)
4903	Buildings	03	$1,200,000	$0
	Purpose: *Public Works Facility*			
4909	Improvements Other than Buildings	13	$1,822,712	$0
	Purpose: *Improvements to the Ashuelot Rail Trail*			
4909	Improvements Other than Buildings	14	$145,000	$0
	Purpose: *Lower Winchester Street/Route 10 Improvements*			
4915	To Capital Reserve Funds	07	$197,500	$0
	Purpose: *Capital Reserve & Expendable Trust Funds*			
4915	To Capital Reserve Funds	08	$280,000	$0
	Purpose: *Public Works Capital Reserve & Expendable Trust Funds*			
4916	To Expendable Trusts	07	$330,000	$0
	Purpose: *Capital Reserve & Expendable Trust Funds*			
4916	To Expendable Trusts	08	$420,000	$0
	Purpose: *Public Works Capital Reserve & Expendable Trust Funds*			
4916	To Expendable Trusts	09	$10,000	$0
	Purpose: *Establish Infrastructure Expendable Trust Fund*			
	Total Proposed Special Articles		**$4,405,212**	**$0**

Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026 (Recommended)	(Not Recommended)
	Total Proposed Individual Articles		**$0**	**$0**

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Taxes					
3120	Land Use Change Taxes for General Fund	06	$33,000	$20,000	$20,000
3180	Resident Taxes		$0	$0	$0
3185	Yield Taxes	06	$12,689	$5,000	$5,000
3186	Payment in Lieu of Taxes	06	$87,286	$100,895	$100,895
3187	Excavation Tax		$7,316	$0	$0
3189	Other Taxes		$0	$0	$0
3190	Interest and Penalties on Delinquent Taxes	06	$74,227	$55,000	$65,000
	Taxes Subtotal		**$214,518**	**$180,895**	**$190,895**
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	06	$2,045	$1,700	$1,700
3220	Motor Vehicle Permit Fees	06	$1,798,020	$1,660,000	$1,700,000
3230	Building Permits	06	$60,047	$40,000	$60,000
3290	Other Licenses, Permits, and Fees	06	$17,296	$18,000	$18,000
	Licenses, Permits, and Fees Subtotal		**$1,877,408**	**$1,719,700**	**$1,779,700**
From Federal Government					
3311	Housing and Urban Development		$0	$0	$0
3312	Environmental Protection		$0	$0	$0
3313	Federal Emergency		$0	$0	$0
3314	Federal Drug Enforcement		$0	$0	$0
3319	Other Federal Grants and Reimbursements		$0	$0	$0
	From Federal Government Subtotal		**$0**	**$0**	**$0**
State Sources					
3351	Shared Revenues - Block Grant		$0	$0	$0
3352	Meals and Rooms Tax Distribution	06	$748,549	$750,000	$748,549
3353	Highway Block Grant	06	$197,174	$190,000	$197,174
3354	Water Pollution Grant	06	$46,201	$46,201	$46,083
3355	Housing and Community Development		$0	$0	$0
3356	State and Federal Forest Land Reimbursement		$0	$0	$0
3357	Flood Control Reimbursement		$0	$0	$0
3359	Railroad Tax Distribution		$0	$0	$0
3360	Water Filtration Grants		$0	$0	$0
3361	Landfill Closure Grants		$0	$0	$0
3369	Other Intergovernmental Revenue from State of NH	13	$25,148	$0	$1,458,170
3379	Intergovernmental Revenues - Other	06	$159,620	$200,000	$200,000
	State Sources Subtotal		**$1,176,692**	**$1,186,201**	**$2,649,976**

Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Charges for Services					
3401	Income from Departments	06	$67,651	$35,000	$55,000
3402	Water Supply System Charges		$0	$0	$0
3403	Sewer User Charges		$0	$0	$0
3404	Garbage-Refuse Charges	06	$95,715	$95,000	$110,000
3405	Electric User Charges		$0	$0	$0
3406	Airport Fees		$0	$0	$0
3409	Other Charges		$0	$0	$0
	Charges for Services Subtotal		**$163,366**	**$130,000**	**$165,000**
Miscellaneous Revenues					
3500	Special Assessments		$0	$0	$0
3501	Sale of Municipal Property	06	$5,025	$5,000	$5,000
3502	Interest on Investments	06	$165,160	$130,000	$175,000
3503	Rents of Property	06	$23,000	$0	$30,000
3504	Fines and Forfeits		$0	$0	$0
3506	Insurance Dividends and Reimbursements	06	$42,275	$6,000	$35,000
3508	Contributions and Donations		$0	$0	$0
3509	Revenue from Misc Sources Not Otherwise Classified	06	$42,829	$84,000	$49,700
	Miscellaneous Revenues Subtotal		**$278,289**	**$225,000**	**$294,700**
Interfund Operating Transfers In					
3911	From Revolving Funds		$0	$0	$0
3912	From Special Revenue Funds		$0	$30,000	$0
3913	From Capital Projects Funds		$0	$0	$0
3914A	From Airport Proprietary Fund		$0	$0	$0
3914E	From Electric Proprietary Fund		$0	$0	$0
3914O	From Other Proprietary Fund		$0	$0	$0
3914S	From Sewer Proprietary Fund	06	$451,518	$523,857	$529,678
3914W	From Water Proprietary Fund		$0	$0	$0
3915	From Capital Reserve Funds		$500,000	$500,000	$0
3916	From Trust and Fiduciary Funds	03	$0	$0	$150,000
3917	From Conservation Funds		$0	$0	$0
	Interfund Operating Transfers In Subtotal		**$951,518**	**$1,053,857**	**$679,678**
Other Financing Sources					
3934	Proceeds from Long-Term Notes/Bonds/Other Sources	03	$2,600,000	$9,000,000	$1,050,000
9998	Amount Voted from Fund Balance	13, 14	$0	$0	$509,542
9999	Fund Balance to Reduce Taxes	06	$0	$0	$300,000
	Other Financing Sources Subtotal		**$2,600,000**	**$9,000,000**	**$1,859,542**
	Total Estimated Revenues and Credits		**$7,261,791**	**$13,495,653**	**$7,619,491**

Budget Summary

Item	Period ending 12/31/2026
Operating Budget Appropriations	$8,939,036
Special Warrant Articles	$4,405,212
Individual Warrant Articles	$0
Total Appropriations	$13,344,248
Less Amount of Estimated Revenues & Credits	$7,619,491
Estimated Amount of Taxes to be Raised	**$5,724,757**